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# Hughes Hubbard & Reed

## Neil Oxford Discusses the Value of Hughes Hubbard's Independence and Focus in The American Lawyer

### Articles & Press

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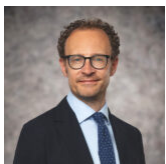
**Dec. 23, 2025** – Neil Oxford, chair, discussed Hughes Hubbard's strength and commitment to independence in [The American Lawyer](#) following the announcement of a merger between firms Hogan Lovells and Cadwalader.

"We're always interested to see how peer firms evolve their platforms," Oxford said. "For us, independence and focus remain core to who we are and how we deliver value to our clients."

Earlier this year, Oxford also [shared with LEADERS magazine](#) that, "Hughes Hubbard is proud to differentiate itself through its independence, ultimately allowing the firm to remain true to what matters: doing great work for great clients, in a way that earns trust, builds relationships and leaves Hughes Hubbard stronger for the next generation."

[Read the article.](#)

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**Neil J. Oxford**